

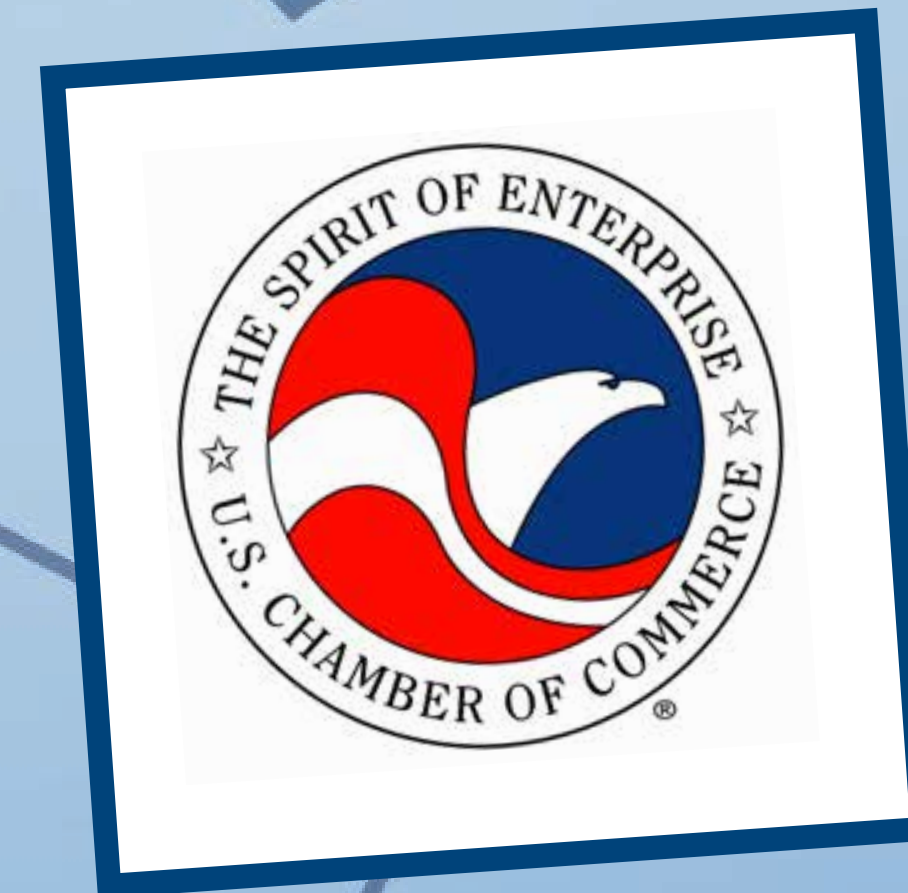
 SAF MAUI 2016 

SEPTEMBER 21-24 | 132ND ANNUAL CONVENTION

THE RITZ-CARLTON, KAPALUA, HAWAII

State of the Industry

Knowledge Base



Economy

Macro View



Mergers, IPOs



GDP

Stock Market









Positive Economic Indicators

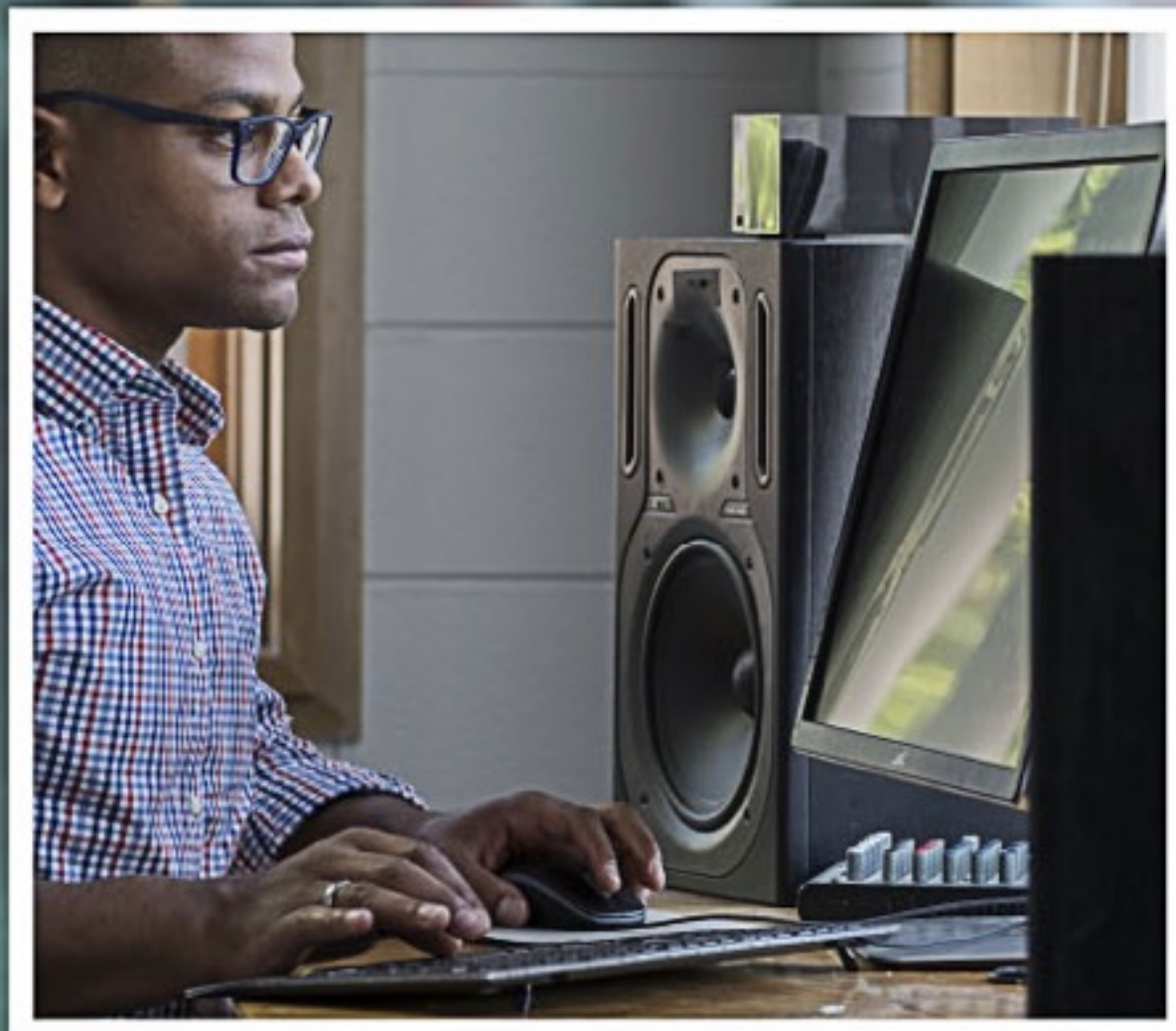
- ▶ 74 months of job growth
- ▶ 15 million new jobs
- ▶ 5% unemployment
- ▶ Deficit reduction

BUT...



Worker productivity

Key to growth





Snapshot of the Industry

Snapshot of Floriculture

\$31 billion-plus in 2015

43,000

- ▶ **florists**
- ▶ **supermarkets**
- ▶ **mass market outlets**

- ▶ 13,700 traditional retail storefronts
- ▶ 23,000 supermarkets
- ▶ Grocery floral: \$3.5 billion



▶ 550-570
wholesale
doors

▶ 225 cut flower
growers in
California



Colombia

- ▶ 7,000 hectares
- ▶ 350 farms



Ecuador

- ▶ 4,000 hectares
- ▶ 600 farms



Mexico

- ▶ 4% US imports
- ▶ \$35-\$40 million farm gate value
- ▶ Baja region
- ▶ Central region



Miami

- ▶ 75 importers
- ▶ 25 farm representatives
- ▶ 6 billion stems imported



Canada

- ▶ Exports 70% of production to US
- ▶ 18% of total US imports
- ▶ Quality, proximity fueling growth



Cut Flower Market (Dollars)



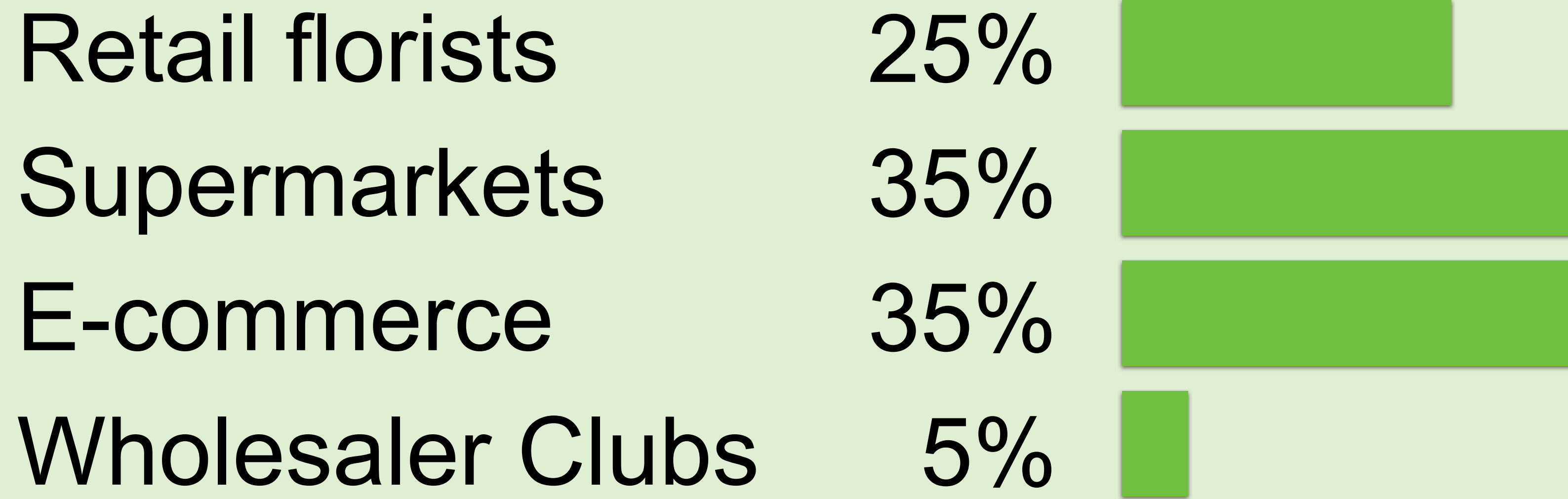
Potted Plants Market (Dollars)

Supermarket	27.5%	Garden Centers	9.1%
Florists	22.0%	Super Discount	7.0%
Home/Hardware	17.0%	Wholesale	4.6%
Web/Internet	9.6%	Other	2.3%

2020 Projections

- ▶ 10,000 –12,000 Retail florists
- ▶ 300 Wholesale florist locations
- ▶ 36 Large US cut flower growers
- ▶ Specialty cut flower producers

2020 Market Share Projection (by channel)



General Trends

General Trends: Growers

Labor challenges

- ▶ Rising costs
- ▶ Immigration
- ▶ Minimum wage



General Trends: U.S. Growers

- ▶ Shift to cannibus?
- ▶ Fewer CA growers, steady sales
- ▶ “American grown”



General Trends: Wholesalers

- ▶ 900 wholesale locations in 2008
- ▶ 550 in 2016
- ▶ 300 in 5 years



General Trends: Wholesalers

Challenges

- ▶ Aging workforce
- ▶ Diversity of business
- ▶ More “farm direct” options for retailers



General Trends: Wholesalers

Opportunities

- ▶ Creating value, relationships
- ▶ Efficient sourcing



General Trends: Retail

- ▶ Units down, average sales up
- ▶ No. of shops down, overall sales up
- ▶ Acquisitions slowing



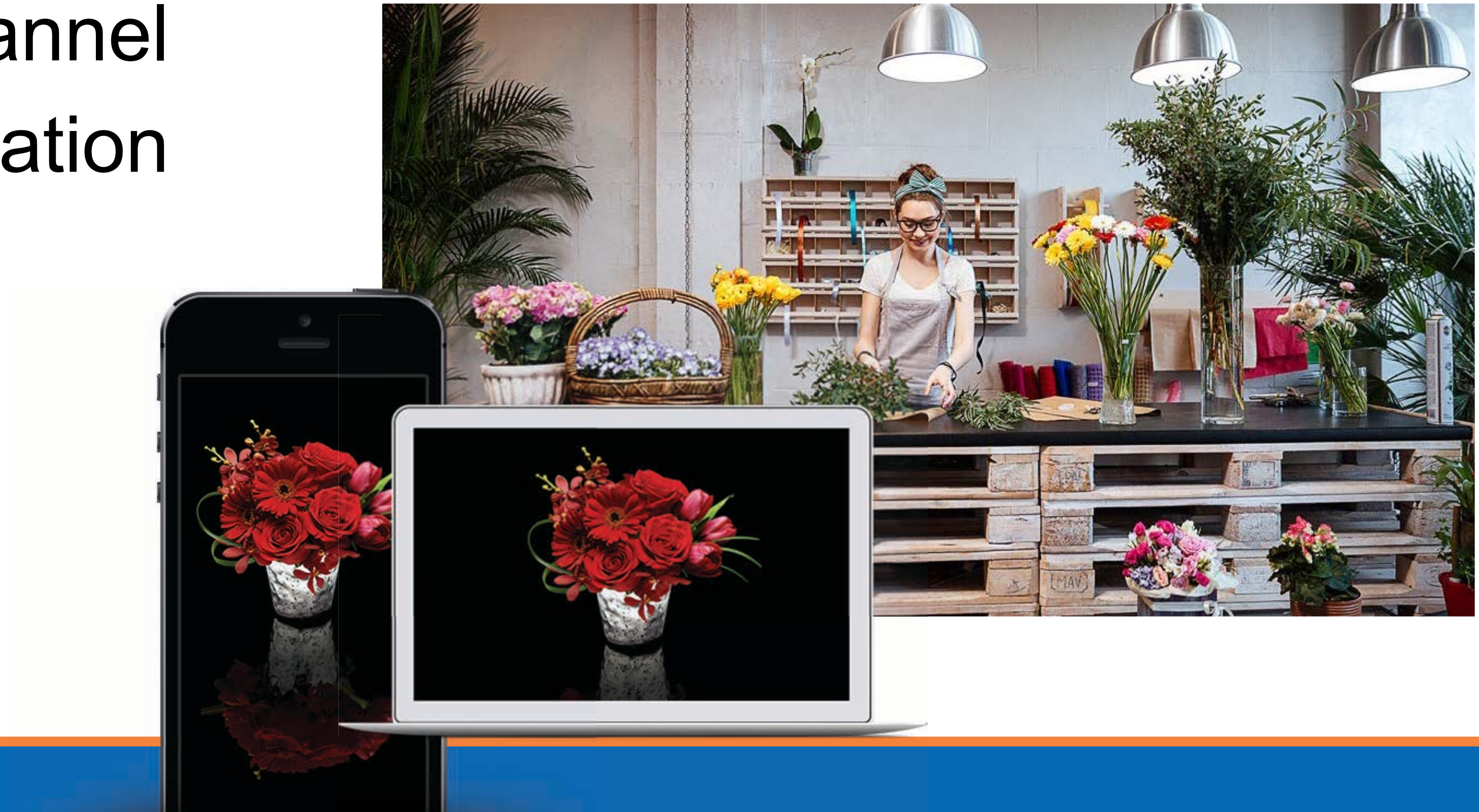
General Trends: Retail

- ▶ Web sales growth
- ▶ Large retailers as fulfillment centers
- ▶ Reduction in outlets, all segments



General Trends: Retail

- ▶ Omni channel
- ▶ Specialization



General Trends: Retail

Supermarkets

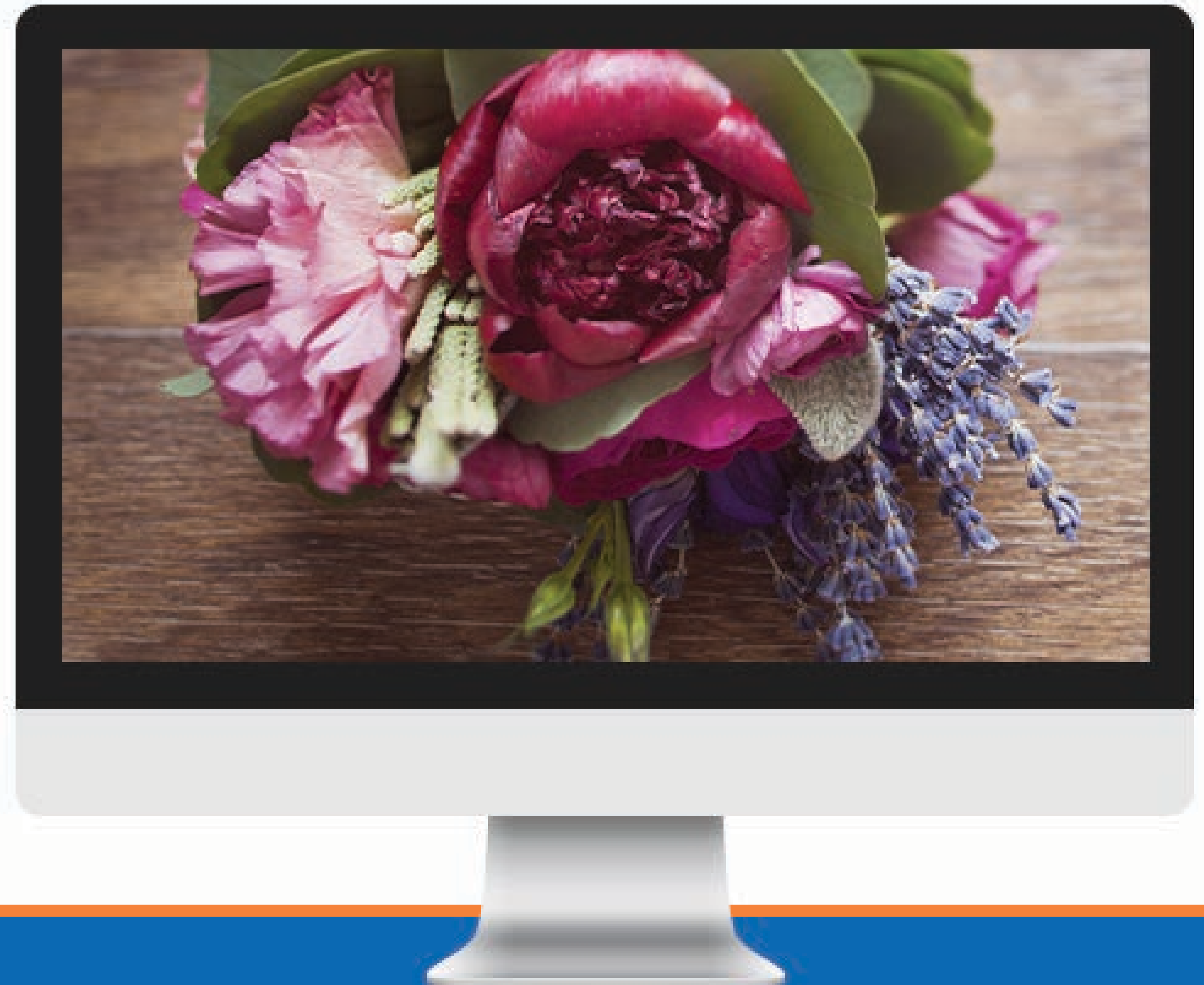
- ▶ Impulse 86%
- ▶ \$10 - \$20 average sale
- ▶ Last-minute



General Trends: Retail

National E-Marketers

- ▶ \$50 - \$70
- ▶ Convenience-plus



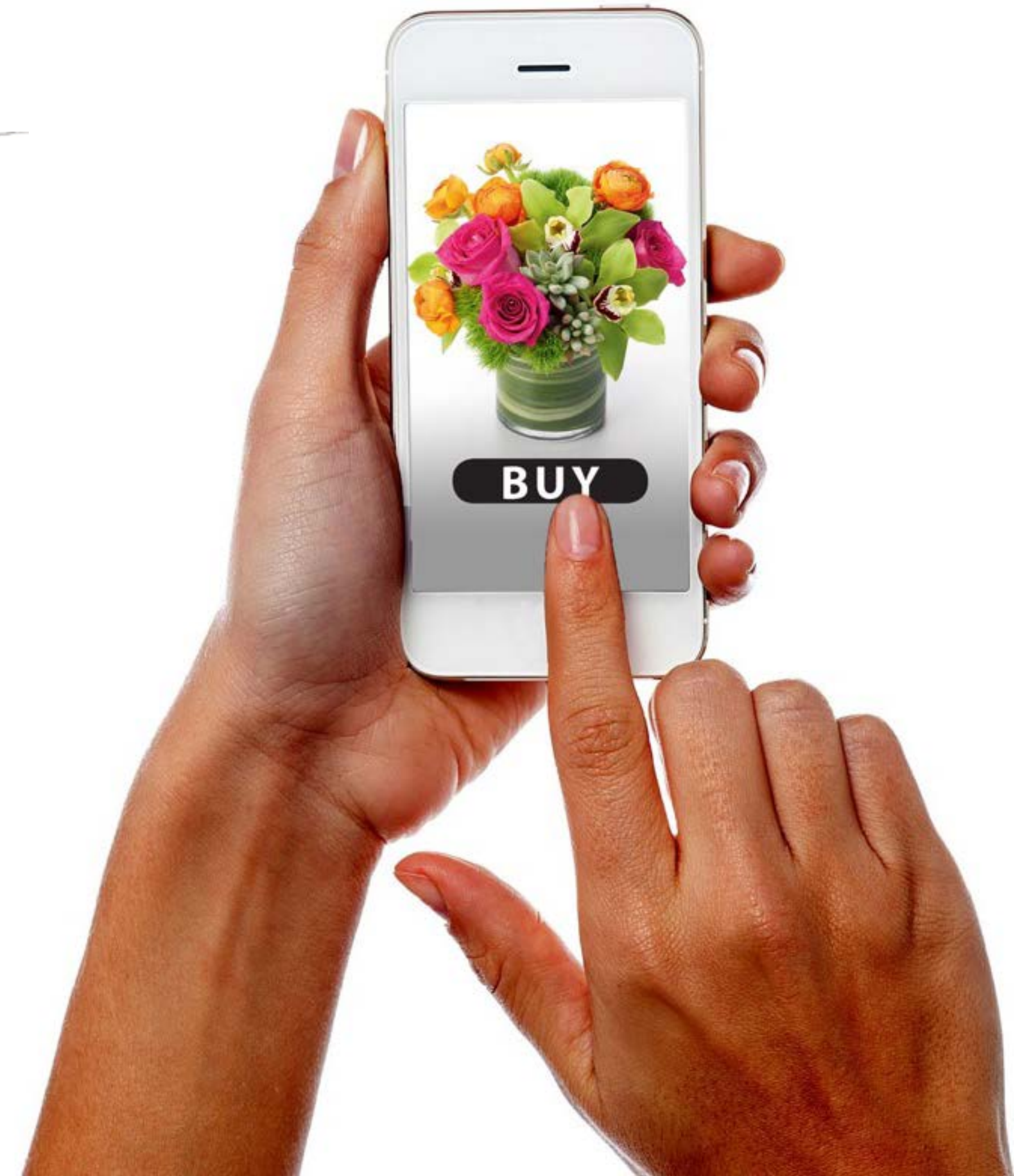
General Trends: Retail

Florists

- ▶ \$50 - \$70
- ▶ Traditional events
- ▶ Occasions



General Trends: Retail



floral management

THE FLORAL BUSINESS AUTHORITY

Inside: Celebrate with Celosia, p. 42
2016 Year-End Outlook, p. 32
What's Your Online Ad Budget? p. 40

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The New Disruptors?

UrbanStems. Farmgirl Flowers. BloomThat. The Bouqs Company.

A bumper crop of well-funded floral start-ups attempts to transform the way people buy flowers

Consumer Trends

Consumer Trends

Generations of Flowers Study

- ▶ Gen Y (22-39)
- ▶ Gen X (40-51)
- ▶ Baby Boomers (52-70)



Consumer Trends

- ▶ 73% high appreciation of flowers (66% in 2009)
- ▶ Uptick in Gen Y, Gen X



Consumer Trends

- ▶ 70%: color adds impact
- ▶ 69% sight and smell improve mood
- ▶ 60%: gift of flowers, unlike any other gift



Consumer Trends

- ▶ Gifting: 50%
- ▶ 89% remember giving
- ▶ 77% of women remember receiving



Consumer Trends

- ▶ Gift purchasing at supermarkets down
- ▶ Purchasing online and at farmer's markets up



Consumer Trends

Cost less of a barrier:

- ▶ 35% vs. 46% in 2009
- ▶ Gen X and Y:
Houseplants



Consumer Trends

Drivers:

- ▶ Local
- ▶ Expert recommendations



Consumer Trends

GenY

- ▶ Online
- ▶ Accessibility
- ▶ Multi-channel access
- ▶ On impulse



Consumer Trends

GenX

- ▶ Florist
- ▶ Convenience
- ▶ Style
- ▶ “Just because” gifting
- ▶ Anniversaries



Consumer Trends

Baby Boomers

- ▶ Emotional connection
- ▶ Quality, freshness
- ▶ Birthdays, funerals



Consumer Trends

- ▶ Attitudinal and behavioral improvement
- ▶ Shareable experiences
- ▶ Expert recommendations



Consumer Trends

- ▶ Deliver on value
- ▶ Sensory experience
- ▶ Emotion
- ▶ Local
- ▶ Convenience



Consumer Trends

Opportunities

- ▶ Farmer's Markets
- ▶ Omni Channel retailing
- ▶ 24/7 accessibility





Funding Generations of Progress
Through Research and Scholarships



safnow.org/generationstudy

Future Thoughts

- ▶ Strategize
- ▶ Where is your customer?
- ▶ Evolve
- ▶ Look ahead



In-Store Shopping: Here to Stay



- ▶ Shopping is a social experience
- ▶ Shopping is a visceral experience



- ▶ No shipping delays by shopping in a store
- ▶ Try before you buy

Instant Gratification



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